

# Overview and Scrutiny Committee for Services Agenda

Thursday, 3 September 2015 at 6.00 pm

Town Hall, Queen's Square, Priory Meadow, Hastings TN34 1QR

For further information, please contact Michael Courts on 01424 451764 or email [mcourts@hastings.gov.uk](mailto:mcourts@hastings.gov.uk)

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1.	Apologies for Absence	
2.	Declarations of Interest	
3.	Minutes of the meeting held on 11 June 2015 and the minutes of the Annual Joint Meeting of the Overview and Scrutiny Committees held on 18 June 2015 (attached)	1 - 10
4.	Meeting with Kier Services to discuss waste management and streetscene  (Representative of Kier Services attending for this item) (Spoken Report)	
5.	Update on the local health landscape  (Dr Roger Elias, Chair of NHS Hastings & Rother Clinical Commissioning Group; Dr Susan Rae, GP Board Member, Hastings and Rother Clinical Commissioning Group and Richard Watson, Hastings and Rother – Health Inequalities Programme Manager attending for this item) (Spoken Report)	
6.	Quarter One Performance and Financial Monitoring Report  (Jane Hartnell, Director of Corporate Services and Governance, Peter Grace, Assistant Director, Financial Services and Revenues)	11 - 32
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## OVERVIEW AND SCRUTINY COMMITTEE FOR SERVICES

11 JUNE 2015

Present: Councillors Westley (Chair), Fitzgerald, Turner, Charman, Edwards and Lee

Lead Members in Attendance: Councillors Chowney, Davies, Forward and Poole

Apologies for absence were noted from Councillor Scott

### 1. DECLARATIONS OF INTEREST

The following Councillors declared an interest in the minutes:

Councillor	Minute Number	Interest
Westley	3	Personal – she is employed by East Sussex County Council

### 2. MINUTES OF THE MEETING HELD ON 9 FEBRUARY 2015 AND THE JOINT BUDGET OVERVIEW AND SCRUTINY COMMITTEE HELD ON 29 JANUARY 2015

**RESOLVED** that the minutes of the meeting held on 9 February 2015 and the minutes of the Joint Budget Overview and Scrutiny Committee held on 29 January 2015 be approved as a correct record

### 3. CORPORATE PLAN PART III - YEAR END PERFORMANCE INFORMATION AND TARGET SETTING 2015/16

The Senior Corporate and Democratic Services Officer presented the report which outlined year-end performance against the targets and milestones set out in part II of the corporate plan for 2014/15, the report also set out actions that would be taken in 2015/16 to address any areas of shortfall. The committee's views were sought on the proposed performance indicators for 2015/16.

Discussion took place regarding changes to the way crimes are recorded by the police. Members acknowledged that accurate data on crime was essential to informing the council's approach to supporting community safety. The Assistant Director for Environment and Place advised that alcohol related crime had been reduced significantly as a result of a range of initiatives by the council and its partners, including the reduce the strength campaign.

Consideration was given to the arrangements for the waste and street cleansing contract with Kier Services. The Lead Member for Environment, Leisure and Amenities advised that the next Joint Waste Committee was due to receive update reports on recycling, efforts to improve streetscene and staffing arrangements across the contract. The Assistant Director for Environment and Place explained that officers in the council's waste team continued to monitor performance closely and applied rectifications where necessary to ensure the contractual requirements were met. The Leader of the Council commented that the recent launch of My Hastings Online would

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make it easier for residents to report waste and streetscene issues directly to the council's contractor.

Members noted that specialist contractors had temporarily been recruited to enable the council to carry out food hygiene inspections, due to staff shortages within the team. The council had completed 95% of its scheduled inspections for the year; the team also offered advice on food safety requirements to new businesses. The Assistant Director for Environment and Place advised that the department had since been restructured, and the staff vacancies filled, which should reduce the need to employ specialist contractors in the future.

The Head of Amenities, Resorts and Leisure advised that the council was working in partnership with the Environment Agency and East Sussex County Council to review the Bulverhythe Flood Plan, and extend the flood prevention measures to cover the whole town.

Discussion took place regarding attendance at the White Rock Theatre performances; the council had exceeded its target for March 2015 achieving audience figures of 76,743. The Head of Amenities, Resorts and Leisure highlighted that this was largely due to better than expected attendance at the Christmas Pantomime. The committee recommended that the year end target for March 2016 should be increased, to reflect the increased attendance.

**RESOLVED (by 4 for 1 against with 0 abstentions) to recommend to Cabinet that performance indicator target 2.1, the number of people attending White Rock Theatre performances, for March 2016 be increased from 75,000 to 77,000.**

The committee also thanked Virginia Gilbert, who was due to leave the council, for her efforts during her time as Head of Amenities, Resorts and Leisure.

Consideration was given to options to improve the offer for students in the town. The Assistant Director for Regeneration and Culture confirmed that the council had developed a relationship with the students union of the University of Brighton. She commented that the variety of cafes, restaurants and venues in the town had improved over recent years, recently the council had also been able to support a number of new entertainment businesses through the Success grants fund. Members had also been advised that University of Brighton students could access sports facilities for discounted rates at the council's leisure centres.

Members highlighted the need to create a vibrant evening economy in the town for residents, students and visitors. The Director of Operational Services replied that the council intended to review and refresh its licensing and saturation policy over the coming months, to ensure these were appropriate for the changing nature of the evening economy in Hastings. The review would also provide an opportunity to ensure the council's regulatory policies were in line with broader regeneration objectives for the town. Members suggested that the council may wish to consider an additional policy to encourage live music and performances at the venues around the town.

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The Assistant Director for Regeneration and Culture advised that the council had been successful in attracting a grant of £150,000 from the Arts Council to support the Stade Saturday's programme of events in 2015/16. She added that this was particularly important given the wide range of other events that would be taking place in the town next year to mark the 950<sup>th</sup> anniversary of the Battle of Hastings.

Members acknowledged the challenges in the developing viable plans for the former Millennium Community land at Ore Valley. Site 4 in Frederick Road had recently been marketed by Seachange, but attracted very limited interest. Members discussed possible alternative short-term uses for the sites, until development proposals could be brought forward.

The committee welcomed the launch of the social letting agency pilot. The Assistant Director for Housing and Built Environment advised that the agency had let four properties, the tenants of which may otherwise have been unable to access affordable, high quality accommodation in the private rented sector.

Members welcomed the update that the target to determine major residential and commercial planning applications had been exceeded, 96.9% of applications had been determined within 13 weeks by March 2015.

Members discussed the planned refurbishment works to Bottle Alley, as part of the council's wider Seafront Strategy. The Leader of the Council advised that works to refurbish and redecorate Bottle Alley were due to begin in September 2015, the works included installing new lighting throughout the structure.

The Marketing and Improvement Manger advised that the council was currently in the process of upgrading its CCTV facilities. An all Member site visit to the CCTV control room would be scheduled, once the works had been completed.

**RESOLVED (unanimously) that –**

- 1) The Overview and Scrutiny Committee thank staff for their hard work in achieving the targets set out in the corporate plan;**
- 2) The comments of the Overview and Scrutiny Committee on the proposed performance indicator targets for 2015/16 be referred to the Cabinet meeting on 6 July 2015**
- 3) The Overview and Scrutiny Committee assist the council pilot new ways of presenting performance during 2015/16**

The reason for this decision was:

To assist with the approval process for the corporate plan and assist Overview and Scrutiny Committee members to undertake their performance management role.

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#### 4. FINAL REPORT OF THE OVERVIEW AND SCRUTINY REVIEW OF THE COUNCIL'S ROLE IN RAISING EDUCATIONAL ACHIEVEMENT IN HASTINGS AND EDUCATIONAL OUTCOMES FOR THE TOWN'S CHILDREN AND YOUNG PEOPLE IN AN ACADEMISED CONTEXT

Councillor Batsford, as Chair of the review, presented the review team's findings to the committee. He explained that the review had arisen because of the changing educational landscape in the town, the role of a number of key education agencies, including the Local Education Authority, had also changed. Hastings had a history of below average educational attainment, and members noted that this issue was shared by a number of other coastal towns. The review had examined the role of Hastings Borough Council in supporting partnership working between key stakeholders to help improve educational performance and outcomes for the town's children and young people.

The review had included contributions from both education providers and non-educational partners. Members had been encouraged by the commitment of all partners to working in partnership to help improve educational outcomes for young people. Members identified a number of key themes impacting educational attainment, including the recruitment and retention of high calibre staff, support for pupils with special educational needs and the image of Hastings as place to live and work. The team considered examples of good practice from other authorities, including a model for partnership working adopted by Essex County Council and Tendring District Council.

The review team recommended formation of a task and finish group consisting of key partners to consider a model for future partnership working. The recommendations of the task and finish group would then be considered by the Local Strategic Partnership.

The committee thanked all those who had contributed to the review for their efforts.

**RESOLVED (by 4 for 1 against with 0 abstentions) that –**

- 1) The committee support recommendations and next steps set out, and;**
- 2) The committee thank those involved in this review**

The reason for this decision was:

To consider the review team's recommendations.

#### 5. OVERVIEW AND SCRUTINY WORK PROGRAMME 2014/15 YEAR END UPDATE

The Senior Corporate and Democratic Services Officer presented an update on the Overview and Scrutiny work programme for 2014/15. Members had completed all three pieces of work that they had identified as a high priority for this year.

(The Chair declared the meeting closed at. 8.26 pm)

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## OVERVIEW AND SCRUTINY COMMITTEE FOR SERVICES

18 JUNE 2015

Present: Councillors Fitzgerald (Chair), Scott, Turner, Charman, Lee, Batsford, Howard, Pragnell, Sinden and Webb

Apologies for absence were noted for Councillor Westley, Edwards, Beaver and Roberts

### 6. APPOINTMENT OF CHAIR

The Senior Corporate and Democratic Services Officer invited nominations for the appointment of Chair for the duration of the meeting. Councillor Webb proposed that Councillor Fitzgerald should take the Chair, which was seconded by Councillor Scott.

**RESOLVED that Councillor Fitzgerald be appointed as Chair for the duration of the meeting**

### 7. DECLARATIONS OF INTEREST

The following Councillors declared an interest in the minutes:

Councillor	Minute	Interest
Pragnell	3	Personal – East Sussex County Council representative on the Safer Hastings Partnership  Personal – Chair of the Adult Social Care Scrutiny Committee
Webb	3	Personal – Vice Chair of the Adult Social Care Scrutiny Committee

### 8. UPDATE ON 2014/15 WORK PROGRAMME AND OVERVIEW AND SCRUTINY WORK PROGRAMME FOR 2015/16 MUNICIPAL YEAR

The Senior Corporate and Democratic Services officer presented an update report on the 2014/15 Overview and Scrutiny work programme, highlighting that Members had completed all three of the areas of work they had identified as high priorities at the 2014 annual meeting.

The Chairs and Vice Chairs had met to consider their recommendations on priorities for the 2015/16 Overview and Scrutiny work programme, they were mindful of areas of work Overview and Scrutiny members had suggested over the past year.

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The committee's views were sought on all the future work programme ideas. Members remained as one joint committee to consider the topics put forward for consideration. Senior officers aided the committee in their discussion on the suggested areas of work.

The Chairs and Vice Chairs had identified three areas of work around improving health outcomes for the people of the town, the council's organisational transformation and the role of Overview and Scrutiny.

As part of the work on organisational transformation, the Chairs and Vice Chairs recommended a review of digital inclusion. Members noted that this review would complement work already being undertaken by council officers. The review would seek to explore how the digital by design project could support the council's customer first approach. Members would also seek to promote digital inclusion, particularly amongst potentially vulnerable groups, as an increasing number of council services were made available online.

The Chairs and Vice Chairs also proposed a review of community safety. The review would examine the role of the council and its partner agencies in ensuring community safety. It would also be necessary for members to consider the impact of reductions to the budgets of key agencies on this activity. The committee suggested that members of the review team should also look at earlier initiatives to address community safety issues, such as the reduce the strength campaign.

Members noted that it would be necessary to refine their areas of interest in respect of improving healthcare outcomes for the people of the town, as this was a potentially broad and complex subject. The Chairs and Vice Chairs recommended that members receive an update on local healthcare provision for a professional in this field, before deciding how they would like to progress this area of work.

The Chairs and Vice Chairs recommended that a task and finish group be formed to carry out the review of the Overview and Scrutiny function. The findings of the task and finish group would then be reported to Scrutiny Steering Group, before being considered at the relevant council committees as necessary.

Members noted the outstanding scrutiny commitments from previous work programmes, a programme of activities for each quarter had been produced showing how these commitments could be met alongside the 2015/16 work programme ideas.

**RESOLVED (unanimously) that the annual meeting, having considered the recommendations of the Overview and Scrutiny Chairs and Vice Chairs, agree the Overview and Scrutiny work programme for 2015/16 municipal year**

The reason for this decision was:

It is the responsibility of Members serving on the two Overview and Scrutiny committees, Resources and Services, to set their own work programme for each municipal year at the Annual Joint meeting of the Overview and Scrutiny committees, whilst taking into account the advice of officers present.

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### 9. UPDATE FROM THE DIRECTOR OF CORPORATE SERVICES AND GOVERNANCE AND THE DIRECTOR OF OPERATIONAL SERVICES

Following a request from Overview and Scrutiny Members, the Director of Corporate Services and Governance and the Director of Operational Services gave a presentation on the outlook for the council over the coming year. The council remained a politically driven authority, the Directors gave an overview of the structures that had been put in place to ensure the policies and objectives set by the political leadership of the council could be delivered effectively. They commented that, given the financial pressure facing the council, there was a need to prioritise certain activities.

The presentation set out the structure of each of the council's directorates, following the recent review of the senior management structure. As a result of the reduced size of the council's management team, there had also been a loss of experience and expertise within the organisation, it was therefore necessary to review and reorganise the council's working practices to create additional capacity to pursue the council's ambitious plans for the future of the town. Discussion took place regarding the use of technology to achieve the changes to the council's working practices.

The Director of Operational Services set out the regeneration priorities for the town over the coming years, these included the regeneration of the White Rock area, improvements to Hastings Castle and a series of cultural events to mark the 950<sup>th</sup> anniversary of the Battle of Hastings in 2016. He commented that the town had changed significantly over recent years and that a number of ongoing regeneration projects would require a longer term commitment from the council, its partners and the local community. Members noted that it was necessary for the council to bid for external funding to support its regeneration activities and were keen to maintain capacity within the organisation to support this.

The Director of Corporate Services and Governance advised that the council's Accommodation and Transformation Manager would give a presentation on progress with the transformation programme at quarter one Overview and Scrutiny Committee for Services.

The committee thanked the Director of Corporate Services and Governance and the Director of Operational Services for their presentation.

### 10. INVITATION TO LEAD MEMBERS FOR 2014/15

The Senior Corporate and Democratic Services Officer asked for the committee's approval to invite Lead Members to the quarterly Overview and Scrutiny performance monitoring committees for the 2015/16 municipal year.

**RESOLVED that Lead members be formally invited to attend their respective Overview and Scrutiny Committees for the 2015/16 municipal year**

**OVERVIEW AND SCRUTINY COMMITTEE FOR SERVICES**

**18 JUNE 2015**

(The Chair declared the meeting closed at. 7.55 pm)

# Agenda Item 6



**Report to:** Overview and Scrutiny (Services)

**Date of Meeting:** 3 September 2015

**Report Title:** Performance and Financial Monitoring Quarter 1 2015/16

**Report By:** Jane Hartnell  
Director of Corporate Services and Governance

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## Purpose of Report

To advise Members of the performance against the 2015/16 targets and performance indicators in the corporate plan for quarter 1 (1st April to 30th June), to update members on other key areas of activity during quarter one relevant to this committee and to provide a summary of financial information.

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## Recommendation(s)

1. That the Committee's comments on quarter 1 performance be addressed by the relevant Lead Member(s) with appropriate action and report back.
2. That Members reflect and feedback on the new ways of reporting performance information being tested and set out in this report.
3. That staff in the Operational Services Directorate be thanked for their hard work and achievements in this quarter.

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## Reasons for Recommendations

To assist the Council enhance performance management arrangements in the context of broader organisational transformation .

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## Introduction

1. The Council meeting on 25th February 2015 agreed the corporate plan for the period 2015/16 to 2017/18 – these documents set out the Council's strategic direction and outlines associated work areas for 2015/16.
2. Transforming the council is a key focus within the corporate plan and part of this work is concerned with ensuring our performance management arrangements reflect the changing nature of the council.
3. Over the first half of the year, in line with corporate plan commitments and the support of both scrutiny committees, the council will be testing new ways of presenting and reviewing progress against our corporate plan targets as well as other key areas of associated work.
4. This report sets out intentions for testing new approaches this quarter in combination with the associated performance information.

## Testing new approaches

5. Since the approval of the corporate plan, the Council's senior management team has been restructured and members will be aware of the rapid physical transformation taking place at Aquila House.
6. The Council is very much a different entity than when the corporate plan was agreed back in February.
7. The scale and pace of organisational and cultural change means that the targets and activities agreed back in February do not wholly reflect a number of significant activities taking up officer time and resources in an increasingly changing environment.

## Directors report

8. As a result, it is intended that at this Q1 meeting, Members will receive a Director's report highlighting significant areas for scrutiny consideration that include and are in addition to existing activities outlined in the corporate plan.
9. This verbal report will assist in steering the focus for scrutiny debate, covering exceptions highlighting where there are deviations from expected performance against corporate plan targets, but also crucially updating members on additional areas of activity absorbing officer time and resources.

## Performance template

10. A new approach to presenting existing performance information is also being tested (see appendix A).
11. Members have some familiarity with the following RAG (Red ,Amber, Green) status and reporting of performance indicator information:

Targets 'on target' or 'achieved' are identified as Green.

Targets where there is 'slippage' or 'potential slippage' are identified as Amber.

Targets that 'will not meet target' are identified as Red.

Progress against Performances Indicators for the year up to the end of the quarter are shown as either 'Met' or 'Not Met'.

12. Members will also be familiar with receiving measures and a description relative to each target status to update members on progress against targets.
13. Measures and descriptions are retained in the template at appendix A.
14. In the main, targets have been agreed for completion within the 2015/16 year, but increasingly a number of targets activities may complete or extend within or beyond the 2015/16 year one such example is the programme of external funding bids - details of which are shown in a separate appendix.
15. Performance indicators are reported as either met or unmet. Some reporting includes projections or further risk and mitigation information relative to each performance indicator where appropriate.

### **Summary of Council-Wide Financial Information**

16. Revenue Budget – The current forecasted outturn position at quarter 1 is an underspend of £350k. Efficiency savings will continue to be identified as the Council's PIER process progresses.
17. Capital Programme –The Gross expenditure to 30th June 2015 was £1.8m with a full year forecast of £6.3m against a budget of £6.3m. The £6.3m includes the original budget of £5.2m plus carry forwards (£1.1m).

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### **Wards Affected**

None

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### **Policy Implications**

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	No
Crime and Fear of Crime (Section 17)	No
Risk Management	No
Environmental Issues	No
Economic/Financial Implications	No
Human Rights Act	No
Organisational Consequences	No
Local People's Views	No
Anti-Poverty	No

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**Additional Information**

Appendix A  
External Funding Pipeline August 2015

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**Officer to Contact**

Officer Name Mark Horan  
Officer Email Address mhoran@hastings.gov.uk  
Officer Telephone Number 01424 451485

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Operational Services Directorate		Actions & Progress	Date: 16/07/15	Version: 01	
Target	Corp. Plan Ref Number	Measure(s)	Lead Officer	Current Status This Quarter (Q1 1st April - 30th June 2015)	RAG
To co-ordinate the work of the council and its partnership activity in relation to poverty and welfare reform.	1	The council's anti-poverty strategy and action plan reviewed and associated targets achieved.	Andrew Palmer	The revised Action Plan was presented to LSP in June for comment. The Plan, together with revision to the Anti Poverty strategy document will now be subject to further minor modifications before reconsideration.	G
Continue to support the delivery of a broad based programme of regeneration activity in Central St Leonards in partnership with Amicus Horizon, the local community, Town Team and other partners.	2	<p>a) Fund, acquire and improve a minimum of 68 units of privately let or vacant dwelling over the period 2013-18 through the Coastal Space programme with AmicusHorizon.</p> <p>b) Continue to pursue and lobby for new area based investment and intervention in deprived coastal neighbourhoods, for example through the SE Local Enterprise Partnership Growth Plan and European funding streams</p> <p>c) Provide support to the town team and other partners to further develop and implement community based regeneration plans for St Leonards</p> <p>d) Continue to support a wide range of community safety, marketing, business support and community development activities in the St. Leonards area.</p>	Andrew Palmer	<p>a) Two very substantial buildings have been identified as suitable for inclusion within the Coastal Space programme. Together these two properties could provide 30 units of accommodation which would deliver the target set for 2013-18. One property which has been vacant for considerable time may require compulsory purchase.. AmicusHorizon are currently in discussion with the owner of the other regarding a possible negotiated sale. The association continue to identify other suitable properties.</p> <p>b) Funding circa 800k has been earmarked for the coastal space project from the SELEP. confirmation of funding is subject to acceptance of a detailed business s case currently being prepared. Work is continuing with partners on priorities for a potential Community Led Local Development bid to European Regional Development fund (ERDF) and European Social Fund (ESF). Awaiting government guidelines and call for expressions of interest. A stage 2 bid for European funding (SHINE) has been submitted, which if successful would lead to enhanced energy efficiency measures being funded on properties acquired through the Coastal Space programme.</p> <p>c) Please see item 29 and 30.</p> <p>d) Community safety issues being raised around Cross St toilets and anti social behaviour on Kings Road following last TT meeting and pending PCC/Amber Rudd forum mid August. Reduce the Strength campaign implemented. TCM discussing reduced fee membership of the Business Crime Reduction Partnership for small businesses</p>	G
Improve facilities at Hastings castle for 2016, and develop a funded long-term strategy for the castle recognising its local, regional, national and international significance	3	Short-term improvements to Hastings castle agreed and refurbishments delivered; events programme for Hastings castle for 2016 season agreed in principle; long term strategy for significant improvements to Hastings castle agreed.	Monica Adams-Acton	Improvements planned for the entrance, landscaping, toilets, railings and interpretation. Initial costings have been produced and the designs are currently being consulted on with English Heritage. We would expect works to be complete by March 2016. University of Brighton has been commissioned to undertake initial scoping work and engagement with local stakeholders preparatory to development of a major bid to the Heritage Lottery Fund.	G

To build on current cultural and seafront regeneration by investigating how physical assets in the town centre and seafront might be used to stimulate new investment in the cultural and wider economy.	4	A strategic framework laying out the council's plans for White Rock, Town Hall, Museum and other assets with the engagement of community, business and statutory partners as well as potential funders	Monica Adams-Acton	An initial meeting with key landowners /occupiers and stakeholders was held, and volunteers from this group have agreed to work with the Council on the next steps in identifying opportunities for improvements and new developments. This will be taken forward in conjunction with the development of the Town Centre and White Rock Area Action Plan.	G
In conjunction with colleagues, particularly in respect of the 950 <sup>th</sup> Battle anniversary, produce a tourism marketing plan for Hastings & 1066 Country for implementation for the 2016 season, and deliver the associated work programme.	5	Plan completed by September 2015 and subsequently delivered.	Kevin Boorman	Preliminary work underway, developing ideas for 2016	G
Support Hastings' different festivals and events, and organise the Seafood & Wine Festival and Herring Fair, and the MidSummer FishFest on behalf of the Fisheries Local Action Group, to attract visitors and make the town a better and more inclusive place to live	6	All HBC-supported events delivered successfully in partnership with their respective organisers, acknowledging that the support for and delivery of these events may be different, and the 2015 Seafood and Wine Festival, and fish festivals, delivered successfully.	Kevin Boorman	Jack in the Green was a great success this year, with the new arrangements mitigating against some of the problems caused in previous years. Midsummer Fish Fest (20th/21st June) was a great success, with really positive comments received from stallholders and visitors alike after the event.	G
Continue to develop, and use, the new 'Famously Hastings' brand and website	7	Wider use of 'Famously Hastings' branding where possible/appropriate, and further content added to the 'Famously Hastings' website, ensuring it is the 'go to' website for those living in, visiting, or wanting to study or invest in Hastings. Continued engagement with partners to raise awareness of the branding	Kevin Boorman	The 'transition project' with the Education Futures Trust was another great success, with c1000 Y6 students participating in a 'Famously Hastings' exercise; this got extensive local media coverage. Local businesses continue to show their support, and Priory Meadow uses 'Famously Hastings' in some of its ads.	G
Contribute to a number of partnerships to further the town's infrastructure regeneration efforts by lobbying for improvements to road transport links in light of link road build and campaigning to retain, improve and develop rail links to serve the town.	8	A21/A27/A259 improvements raised on the political agenda, continue to play an active role in the 'HS1 to Hastings' work, and Hastings' interests served as far as practicable during the disruption caused by major rail infrastructure works e.g. Thameslink/London Bridge	Kevin Boorman	The BHLR is due to open this autumn, and the A21 dualling between the Tonbridge and Pembury bypasses is now well underway. The business case for HS1 to Hastings and Bexhill has been completed, and despite 'pausing' major rail infrastructure projects elsewhere, Network Rail is committed to pursuing its case for extending high speed services to the area via Ashford	G

<p>Facilitate the Hastings and St. Leonards Local Strategic Partnership which brings together representatives from the local statutory, voluntary, community and private sectors to take a town-wide perspective in addressing local problems, strategies and initiatives by encouraging joint working and community involvement to develop consensus in the best interests of the town as a whole.</p>	9	<p>a) LSP Board supported to work effectively; work in partnership with key stakeholders to deliver services which respond to locally identified need, and act as a collective voice with a shared vision for shaping the town. b) Place Survey (TBC)</p>	Shabana Bayjou	<p>a) At the July LSP Paul Frost, Principal of the University of Brighton's Hastings campus outlined future plans. The University successfully attracted over 1000 visitors to their Open Day and are moving additional courses to Hastings such as sports journalism, design and illustration, public health and mobile computing. A state of the art newsroom is being installed in Priory Square. One of the students graduating this year was a single mother from Hastings who graduated with a first class degree. The University wishes to work more closely with the primary and secondary schools to 'grow' potential students from the local area to reverse the decline they've seen in recent years. The LSP also discussed a range of initiatives related to anti-poverty including the Health Inequalities programme, the impact of poverty of learning and examined the results of a recent HARC study. The Anti-Poverty Steering Group agreed to incorporate actions from the discussion into the draft Action Plan and invite a member of the Adult Community Learning Forum onto their steering group. (b) There is currently no appetite to conduct a Place Survey in 2015.</p>	
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<p>Protect public safety &amp; quality of life across the borough through fair, consistent &amp; proportionate use of environmental health &amp; anti-social behaviour enforcement powers</p>	<p>10</p>	<p>a) Enforcement Notices served, fixed penalty notices issued and prosecutions taken in accordance with the Council's enforcement policies;  b) Low proportion of successful appeals against enforcement action measured (less than 10%);  c) Good broadly compliant ratio maintained for food premises across the borough (no lower than 92%);  d) Good food safety rating scores profile maintained across the borough (the number of premises with an improving score will not be less than the number with a worsening score);  e) Effective out of hours emergency environmental health service maintained;  f) Effective multi-agency partnership working on community safety enforcement issues led by the Safer Hastings Partnership and facilitated through the Hastings Community Safety Hub.</p>	<p>Mike Hepworth</p>	<p>a) During this quarter 11 statutory notices were served including: 5 for domestic noise nuisance and 1 for an audible intruder alarm. A notice was also served for a filthy and verminous premises and also 2 notices served to clear obstructed private sewers. 2 further notices were also served to deal with pests on land. 65 Fixed Penalty Notices have been served which is well over target (50) and 6 more than this period last year. Majority are for dogs off leads and for litter dropping.  b) There were no appeals in this quarter.  c) The good broadly compliant ratio for food premises across the borough is 93% and maintained from the previous quarter.  d) The good food safety rating scores profile has been maintained across the borough with the number of premises improving being 26.2% against those which are down at 13.2%.  e) An effective out of hours service has been maintained with 115 calls being responded to during this quarter. A statutory noise nuisance case witnessed during out of hours was listed to be heard at the magistrates court during Q1 but has been deferred and now listed for Q2.  f) We continue to contribute to effective multi-agency working through the Safe Hastings Partnership and environmental health, licensing and warden services by attending the weekly Hastings Community Safety Hub meetings. These meetings remain the main focus for joined up working between, front line staff from the council, police, housing providers and other agencies. The meetings seek to ensure that vulnerable victims of ASB or hate crime assessed as being at high or medium risk are properly supported. Lamp-post mounted CCTV cameras have proven to be a very effective intervention and when not available partnership funded cameras fitted to victims homes have made a real difference in both providing reassurance and significantly reducing ASB in that locality. Interventions like the 'Reduce the Strength' scheme, drug &amp; alcohol outreach worker and weekly partnership triage support at Seaview remain in place in seeking to manage the, at times, unruly behaviour of those drinking on the streets. Nuisance drinking, begging and busking will be monitored in key public areas in the coming months and consultation will take place in the second half of this performance planning year on introducing new provisions like Public Space Protection Orders to further regulate such activity. The impact of the implementation of the restructure of Sussex Police with likely reductions in frontline policing will be monitored particularly in relation to recorded crime and antisocial behaviour.</p>	<p>G</p>
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Work through the Council's shared waste contract arrangements to reduce the number of missed waste and recycling collections, recycle household waste and keep our streets clean.	11	a) Average annual missed waste and recycling collections rate reduced from 2014/15 levels. b) No less than 30% of household waste recycled. c) No more than 5% fail rate for average adapted street and environmental cleanliness score (NI 195).	Mike Hepworth	(a) See under 1.5 below. The average missed bin rate for the period 30.03.15 to 21.06.15 is 113, which is better than last year's average of 132. (b) Recycled rate for April only is 30% (on target) due in part to an increase in garden waste, figures for May and June not available yet. Best estimates suggest a recycling rate of 30 - 31% for this period. (c) This quarter has provided a good result, better than target. Litter 4%, Detritus 8%, graffiti 0.5%, flyposting 0.3% and dog fouling 1.2%, which is an average of 2.8% against 5% target.	G G G
<b>Performance Indicators</b>		<b>Targets</b>		<b>Actual Q1</b>	<b>R/G - unmet/met</b>
Improved street and environmental cleanliness (levels of litter, dog fouling, detritus, graffiti and flyposting) (Smaller is better)	1.1	Q1 - 5% Q2 - 5% Q3 - 5% Q4 - 5%	Mike Hepworth	Provisional results received. 3% achieved, well below target. Dog Fouling was slightly over benchmark at 1% (0.5% target).	G
Percentage of household waste sent for reuse, recycling and composting (Bigger is better)	1.2	Q1 - 30% Q2 - 30% Q3 - 30% Q4 - 30%	Mike Hepworth	Preliminary figures for April - June show a recycling rate of 31.5%. The increase is entirely due to improved Garden Waste figures, this reflects the National picture where the collection of Organic materials has risen by 8% year on year (2013/14 and 2014/15). Please treat these as advisory as they have not yet been finalised.	Met
% statutory nuisance and public health complaints responded to within 5 working days (bonfires, noise, drainage, accumulations etc). (Bigger is better)	1.3	Q1 - 95% Q2 - 95% Q3 - 95% Q4 - 95%	Mike Hepworth	83%	Not Met
% of food establishments which are broadly compliant with food hygiene law (Bigger is better)	1.4	Q1 - 92% Q2 - 92% Q3 - 92% Q4 - 92%	Mike Hepworth	93%	Met
The average number of failed bin collections (per 100,000 collections) (Smaller is better)	1.5	Q1 - 130 Q2 - 130 Q3 - 130 Q4 - 130	Mike Hepworth	Missed collection figures for 2014/15 were: 132/100,000 (includes all collections). There has been an improvement this quarter: 113/100,000 (inclusive of Garden Waste).	Met





Maintain the quality of the Museum service	17	<ul style="list-style-type: none"> <li>a) Visitor target achieved</li> <li>b) Collections assessed with Arts Council advice</li> <li>c) Collections coordinated with County archive for cleaning, digitising and storage</li> <li>d) Local history redisplayed</li> </ul>	Monica Adams-Acton	<ul style="list-style-type: none"> <li>a) Visitor target achieved (10,325, against target of 9,750)</li> <li>b) Review consultants appointed, briefs drawn up and first meeting taken place. On target</li> <li>c) Store clean progressing and on target</li> <li>d) Plans for Local History to be redisplayed from June 2016. Smaller displays to use objects in interim.</li> </ul>	G
Work with partners to develop sustainable play, sport and physical activity opportunities for all	18	<ul style="list-style-type: none"> <li>a) Targets for Active Hastings and Street Games programmes met.</li> <li>b) Ore Valley adventure playground sustained.</li> <li>c) Year 2 Play Hastings Strategy targets for play opportunities and events met.</li> </ul>	Monica Adams Acton	<ul style="list-style-type: none"> <li>a) Q1 targets met. External funding is in place for 2015/16. Highlights include £130k funding application submitted to Sport England, aiming to increase use of non-traditional sporting facilities for physical activity (in areas of need). The review of the Sport &amp; Physical Activity Strategy has been initiated. The new inclusive sport programme has exceeded targets during initial 6 months.</li> <li>b) In2play continued to operate the adventure playground at near capacity attendance (to staff ratio) at peak times. External funding is in place to continue the expected level of service, including free daily after school sessions, throughout 2015/16. CCTV installed with Safer Hastings Partners funding. Legal completed the transfer of the freehold of the land to HBC in May.</li> <li>c) Progress is as planned. Highlights include; 3 play space consultation events held - linked to target 12a. A programme of weekly outreach play sessions delivered, funded by Orbit Housing. The play team have also supported numerous community events and operated a community creche in support of Active Hastings during this quarter.</li> </ul>	G
Develop plans for sustaining and enhancing leisure facilities, seeking opportunities for partnership and external funding.	19	<ul style="list-style-type: none"> <li>a) Actions from the refreshed leisure facilities assessment completed</li> <li>b) Playing pitch audit and strategy produced to support funding bids</li> </ul>	Monica Adams-Acton	<ul style="list-style-type: none"> <li>a) Regular liaison continues with key partners including ARK William Parker regarding securing the future of the athletics track, Falaise Indoor Bowlers regarding funding guidance and Horntye regarding future options and feasibility study.</li> <li>b) A joint approach between Rother District Council and HBC will continue to be explored, as this would be the most robust and efficient approach. Our joint intention is to commission an external consultant whilst including an element of officer support.</li> </ul>	<ul style="list-style-type: none"> <li>a) G</li> <li>b) G</li> </ul>

Deliver refurbishment of public realm assets with particular attention to energy efficiency	20	a) Annual repairs and renewals programme delivered b) Car parks LED lighting installed c) Cliff works emerging from 2015 intensive investigations delivered	Mike Hepworth	(a) Will be reported annually as part of the Council's overall repairs and renewals budget report.  (b) LED lighting for the Pier Underground car park completed in 2014/15. Scheme for Carlisle Parade car park currently scheduled for 2016/17, consideration to be given to starting early. Also reviewing financial viability of a scheme for the Priory Street Multi-Storey car park.  (c) Quotes for works to make cliff safe adjacent to 22 Rock-a-Nore are being obtained. Likely to cost in the region of £45k; to be funded from the repairs and renewals contingency budget.	G  A  A
<b>Performance Indicators</b>		<b>Targets</b>		<b>Actual Q1</b>	<b>R/G - unmet/met</b>
Number of people attending White Rock Theatre performances (Bigger is better)	2.1	Q1 - 15,500 Q2 - 20,500 Q3 - 56,000 Q4 - 75,000	Monica Adams Acton	16,689	Met
Number of visitors to Hastings Museum and Art Gallery (Bigger is better)	2.2	Q1 - 9,750 Q2 - 24,000 Q3 - 35,000 Q4 - 45,000	Monica Adams Acton	10,325	Met
Total attendances at Council Leisure Centres (Bigger is better)	2.3	Q1 - 102,500 Q2 - 207,000 Q3 - 297,500 Q4 - 400,000	Monica Adams Acton	100,977	Not Met
Through our zero tolerance approach to neglected and derelict buildings and land, take tough measures, to remove eyesores and bring back empty homes or buildings to use	19	a) A minimum of 70 long term empty (over 2 years) dwellings returned to use and 50 neglected/derelict buildings improved.	Andrew Palmer	19 homes brought back into use at quarter one. 19 properties improved as a result of S215 Grotbusting activity.	G

Bring back empty homes or buildings to use using Compulsory Purchase if necessary	22	a) A further programme of compulsory purchase orders in respect of long term empty homes brought forward in the second half of the municipal year.	Andrew Palmer	<p>CPO Update:          Since 2010 Cabinet has resolved to compulsory purchase 69 long term empty homes, 27 of these having been approved in July 2014. To date the Council has only been required to take possession of 4 homes, being: a four bed house in 2013 which is now renovated and tenanted, and a 2 bed house which sold in June 2014 and is now occupied; we took possession of a block of two flats in May this year and is to be auctioned; we take possession of a dwelling formerly used as bedsits in July, will also to be auctioned later in Summer 2015.</p> <p>We are awaiting the decision of the Secretary of State in one case, where the owner has objected to the order. The objection was made using the process of written representation as opposed to public inquiry. Due to a back log of work from the National Planning Casework Unit a decision has still not been made, though this is anticipated in August 2015</p> <p>Negotiations have failed on a further number of properties and the Council is in the process of serving orders.</p> <p>In the majority of cases the threat of CPO has been sufficient to get the owner to take action.</p> <p>A total of 51 homes have been brought back into use without the need to pursue the order to possession.          We continue to provide help to the YMCA in finding suitable homes empty for over 6 months for its repair and lease scheme. We have exceeded their initial target of seventy bedrooms and continue to bring further properties into the scheme.</p>	G
Build on the success of the existing HMO licensing schemes by potentially introducing the Selective Licensing of all privately rented homes in designated parts of the town.	23	<p>a) A further 250 Houses in Multiple Occupation in the four wards of Gensing, Central St Leonards, Braybrooke and Castle licensed through the existing HMO licensing schemes.</p> <p>b) Subject to the results of licensing research and consultation exercise undertaken in 2014/15 implement a selective licensing scheme in up to 10 wards within the borough.</p>	Andrew Palmer	<p>53 Licenses issued in quarter one, which is slightly below target. However, the number of license applications being received means that we will still meet the target at year end.</p> <p>The Selective Licensing project is progressing well. The IT infrastructure needed to support the online application and payment process is being developed on time and the testing phase for this should be beginning shortly. Recruitment for the Selective Licensing Team is underway.</p>	G

<p>Complete the Townscape Heritage programme for Pelham Arcade and the conservation and repair grant programme in the Central St. Leonards Renewal Area.</p>	24	Existing grant programmes completed by March 2016.	Andrew Palmer	<p>Central St. Leonards THI - the THI grant budget has been fully committed and the scheme is due to close at the end of December 2015. The final two schemes, at 108 Marina and Congregational Church are progressing on site and are both expected to complete in September 2015. There is a possibility that some additional repair works to the boundary walls and base of the tower at Congregational Church will continue into late autumn 2015. The THI grant scheme is still on schedule to close on 31 December 2015. Now that the Grant Finance Officer resource available to the THI grants has been substantially increased, it is hoped to be able to focus on getting up to date with the Council's grant re-claims to Heritage Lottery Fund, during Q2 and Q3.</p> <p>Pelham Arcade Restoration - works at No.12 Pelham Arcade are now due to be completed in late Autumn 2015. The previous problems between the owner and contractor appear to have been resolved, and it is hoped to get the works back on site, within the next few weeks.</p> <p>Works at 12A Pelham Arcade started on site in April 2015. These works are about 40% complete, with the restoration of the timber and glazed roof lantern being almost finished. Works to restore the Gothic sea front elevation are now also underway.</p> <p>No's 6,7,8 Pelham Arcade are very close to completion, with only one minor snagging item left outstanding (some unsatisfactory zinc work on one of the roof lantern lozenges needs to be re-worked), which is due to be completed within the next few weeks.</p> <p>At 4-5 Pelham Arcade works started on site in March 2015. The works are now about 40% complete. The restoration of the timber and glazed roof lantern is almost finished. Works to restore the street frontage are due to get underway in late October 2015, once the business closes for the winter.</p> <p>Active discussions are underway with several other Arcade owners who are showing an interest in coming into the restoration project and applying for grant aid. Works to the roadway above Pelham are still to be progressed, but are necessary to prevent ongoing problems with water ingress below.</p>	G
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Build upon the success of the existing Letstart scheme by establishing a Social Lettings Agency for the town to improve access and management of privately rented accommodation (subject to Cabinet approval)	25	A minimum of 60 units of accommodation leased by March 2016	Andrew Palmer	5 units were leased in quarter one.	A
<b>Performance Indicators</b>				<b>Actual Q1</b>	<b>R/G - unmet/ met</b>
Number of homelessness acceptances (Smaller is better)	4.01	Q1 - 36 Q2 - 73 Q3 - 109 Q4 - 145	Andrew Palmer	• During quarter 1, 110 homeless applications were made (a 49% increase compared with the same quarter in 2014/15).	R
Number of homelessness cases prevented (Bigger is better)	4.02	Q1 - 500 Q2 - 1,000 Q3 - 1,500 Q4 - 2,000	Andrew Palmer	777	G

Number of private sector dwellings (units) brought in line with the current statutory standard (Bigger is better)	4.03	Q1 - 50 Q2 - 100 Q3 - 150 Q4 - 200	Andrew Palmer	44	R
Number of affordable homes delivered (Not suitable for quarterly reporting, for reporting at yearend only)	4.04	Target for the year 75, not suitable for reporting quarterly.	Andrew Palmer	Not suitable for quarterly reporting, for reporting at yearend only	
Long term (2+ years) empty properties returned to use (Bigger is better)	4.05	Q1 - 18 Q2 - 35 Q3 - 53 Q4 - 70	Andrew Palmer	19	G
% major residential & commercial planning applications determined within 13 weeks or as agreed with the applicant (Bigger is better)	4.06	Q1 - 90% Q2 - 90% Q3 - 90% Q4 - 90%	Andrew Palmer	66.7%	R
% minor residential & commercial planning applications determined within 8 weeks or as agreed with the applicant (Bigger is better)	4.07	Q1 - 85% Q2 - 85% Q3 - 85% Q4 - 85%	Andrew Palmer	83.3%	R
% householder planning applications determined within 6 weeks (Bigger is better)	4.08	Q1 - 65% Q2 - 65% Q3 - 65% Q4 - 65%	Andrew Palmer	26.0%	R
Net number of new homes built (Not suitable for quarterly reporting, for reporting at yearend only)	4.09	Target for the year 200, not suitable for reporting quarterly.	Andrew Palmer	Not suitable for quarterly reporting, for reporting at yearend only	R
Number of neglected and derelict buildings improved (Bigger is better)	4.10	Q1 - 12 Q2 - 25 Q3 - 37 Q4 - 50	Andrew Palmer	19	G

<p>Promote and support high quality physical and economic development initiatives that stimulate economic growth and jobs opportunities for local people.</p>	<p>26</p>	<p>a) Complete funded plans to repair and refurbish the White Rock Baths as a BMX/skateboard venue.  b) Provide direct support and referral services to cultural and advanced manufacturing businesses that support job creation and retention within these sectors.  c) Support further development of employability services within the town that provide skills development, apprenticeships and job opportunities for unemployed people.  d) Develop and implement a rolling annual action plan to deliver the refreshed Seafront Strategy objectives. Priority actions will be subject to available funding.  e) Continue to progress the Development Management Plan through to adoption and develop supplementary planning documents that provide detailed guidance on Local Plan policies. Complete essential repairs and refurbishment works and a subsequent lease with The Source for the establishment of a BMX/skateboard venue within the White Rock Baths.</p>	<p>Monica Adams-Acton</p>	<p>a) White Rock Baths redevelopment project underway, expected opening December 2015.  b) CCF 3 Sea Escapes funding received and projects being implemented with aim to support economic and cultural regeneration along seafront. Continued attendance at manufacturing advisory board, as part of CCF R3 funding developing business advisory support for cultural, creative and visitor facing businesses.  c) FLAG I project concluding Oct 2015, FLAG II finding being investigated, which will focus on Job creation. Continued support with Own Grown and the East Sussex wide apprenticeship challenge - You're Hired.  d) Seafront Strategy Action Plan developed.</p>	<p>a) G  b) G  c) G  d) G  e) G</p>
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To contribute to the regeneration of the borough through a rich cultural programme that appeals both to local people and visitors, extending, broadening and promoting the borough's cultural activities to establish Hastings as a nationally and internationally recognised centre for arts and culture.	27	<p>a) Secure new funding streams and develop a cultural programme to mark the 950th anniversary of the Battle of Hastings in 2016.</p> <p>b) Continue to deliver a programme of cultural events on the Stade in 2015-16 that appeal to a wide audience and attracts cultural visitors to the town.</p> <p>c) Facilitate the Cultural Leaders steering group and support the work of cultural partners across the Hastings-Rother area.</p> <p>d) Undertake initial feasibility work into cultural-led development opportunities in the White Rock area.</p>	Monica Adams-Acton	<p>a) The ROOT 1066 International Festival is scheduled to take place in September/October 2016. An award of £150K has been granted by Arts Council England to support the project. Other funding applications are still in process. Approaches to potential sponsors are also being made.</p> <p>b) This year's Stade Saturdays programme commenced on 20 June and runs to 17 October. The programme encompasses key local events as well as bringing new creative projects that wouldn't otherwise be seen in the town. Audience feedback questionnaires are being used at each event to gather a robust amount of audience data.</p> <p>c) The Cultural Leaders Group continues to meet regularly. Cultural partners across the Hastings-Rother area contribute to the group and many are involved in collaborative projects for the ROOT 1066 Festival. We are supporting the development of better communication and networking for the creative and cultural sector. We are also involved in plans for a programme of creative &amp; cultural industry business support as part of a SELEP wide bid.</p> <p>d) Stakeholders invited to participate in reference group to identify early opportunities and programme plan the development of a vision and masterplan for the area. This work will parallel complementary Town Centre and White Rock Area Action Plan development work.</p>	<p>a) G</p> <p>b) G</p> <p>c) G</p> <p>d) G</p>
Promote environmentally sustainable regeneration and economic activity.	28	<p>a) Pursue funding sources for carbon reduction and energy efficiency initiatives.</p> <p>b) Subject to successful funding bids, implement low carbon project in residential area of the town.</p>	Monica Adams-Acton	Two bids have been submitted SHINE and CAN under Interreg programmes. SHINE is awaiting final approval and CAN is at the second stage of application.	A

Promote community cohesion and support vulnerable and excluded communities to engage in the economic and social life of the town.	29	<p>a) Dedicated officer support to BME communities, the Youth Council, and the Access For All group.</p> <p>b) Implement a programme that promotes and celebrates cultural diversity.</p> <p>c) Support the work of the St Leonards Town Team in the delivery of activities that enhance the retail and leisure environment in St Leonards.</p>	Monica Adams-Acton	<p>a) Dedicated officer support provided for Alzheimer's week, Crime and safety event, MP candidates 2015 presentations, Disability awareness event and Pitch Your Project to name a few. Also the following campaigns, mental health awareness, LGBT sex education in schools. Disabled people's right to work.</p> <p>b) The following programme of events have taken place, International Children's day, refugee week, Streetgames Bubble Football Tournament and the Youth Conference.</p> <p>c) four projects ongoing: shop fronts awards scheme, summary SPG produced, street art festival proposal; one fashion show proposal under consideration; Christmas light completion entered; regular Kings Road market going ahead. Healthy High Streets bid successful, KPIs include increased footfall, less empty premises and jobs created</p>	a), b), c) G
Continue to support retail and leisure development in Hastings and St Leonards, and the continued sustainability and diversification of the Hastings fishing industry.	30	<p>a) Dedicated support for Town Team programme of activity and St Leonards Festival.</p> <p>b) Support the Town Centre Partnership's development of a BID proposal in Hastings Town Centre.</p> <p>c) Complete current FLAG programme and develop new bid for future EU FLAG programme.</p> <p>d) Support the ongoing work of the FLAG partners.</p>	Monica Adams-Acton	<p>a) Town Team progressing projects as above, and have agreed to establishing shared objectives with the community forum and Business association. St Leonards Festival was a success, great atmosphere and very high attendance levels</p> <p>b) The DCLG loan application for a business improvement district has been approved, tender docs to recruit coordinator prepared, office group initial briefing held.</p> <p>c) FLAG I project concluding Oct 2015, FLAG II finding being investigated, which will focus on Job creation.</p> <p>d) continued support of FLAG partners through the FLAG 1 project and within project planning for FLAG 2. Additional support given outside of FLAG project around apprenticeships and business connections.</p>	
<b>External Funding Programme</b>					
<p>By 2019 success looks like:</p> <ul style="list-style-type: none"> <li>- Funding identified, secured and project delivered to benefit of local residents</li> <li>- Strong partnerships and European contacts sustained building on the successes of Future Cities, ACE and Safe Ice</li> </ul>		<p>a) External funding strategy developed in line with business transformation objectives</p> <p>b) EU funding strategy developed, partnerships sustained and appropriate funding applications made</p>	Monica Adams-Acton -to substitute with programme plan-please see transformation programme doc for reference.	External funding programme in place with Manager and Officer working with project leads on projects/funding streams linked to priorities of Economic and Physical Regeneration, A Greener Town, Cultural Regeneration and Creating Decent Homes. 3 bids have moved forward to the next stage. The team is working with the wider council on updating the External Funding protocol. Status communicated to Members and Council through newsletter.	A

External Funding Pipeline August 2015							
Project Title	Activity	Department lead	Application stage	Status	Funding stream	Next steps?	HBC Project Grant Value £
Eurotowns creative partnership	Developing of a city identity and cultural environment through the creative and cultural sector	Regen (PG)	concept/outline (1st)	Progressing	Creative Europe	Creative Europe bid (Oct 2016)	Budget tbc
SHINE	Low carbon Retrofit of residential houses and energy efficiencies in St Leonards	Housing (AP)	full application (2nd)	Bid submitted	2 Seas 2:1	Await feedback on full application in Oct 2015.	£165,000 confirmed
CAN- Climate Active Neighbourhoods	Energy efficiencies in households in neighbourhoods including Ore, focussing on community behavioural change	Housing (AP)	full application (2nd)	Progressing	NWE V B	2nd stage submission Dec 2015. Partner info confirmed end of Oct.	Budget tbc
SUCCESS legacy/Creative sector bid	Business support and grants to creative and cultural sector (as part of LEP wide creative bid)	Regen (PG)	concept/outline (1st)	Progressing	ESIF (ERDF)	Call open late Oct/early Nov 2015.	Budget tbc
Norman Connections 2	Possibility of building on Norman Connections project with Norman/English partners.	Regen (KB)	concept/outline (1st)	Progressing	France (Channel) England	1st stage deadline Oct 2015	Budget tbc
CLLD (Community led local development)	Development of a local action group representing HBC, voluntary sector and businesses to deliver enterprise, jobs, growth and skills for the most disadvantaged communities within Hastings and Bexhill.	Regen (VC)	concept/outline (1st)	Progressing	ESIF (ERDF)	Expression by Sept 2015	Budget tbc
Sustainable mobility actions for travel: delivering sustainable tourism SMART- DEST	Sustainable mobility action plans from a visitor perspective, to assess the opportunity of electric tram link along seafront	Regen (KB)	full application (2nd)	Bid submitted	Interreg Europe	Await decision on 1st stage, Autumn 2015	£87,500 est
Traditional Markets (GIVE-TRADES)	Develop local markets, themed markets, market exchange and entrepreneurial support for market holders.	Regen (JD)	full application (2nd)	Progressing	FCE interreg	Get bid ready by end of November for Dec submission.	£227,000 est

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## Update on the Overview and Scrutiny Work Programme 2015/16

<b>Working Group</b>	<b>Lead Officer</b>	<b>Members</b>	<b>Start Date</b>
Community Safety Scrutiny Review	Simon Hubbard, Director of Operational Services	Westley Lee Scott Roberts Fitzgerald Turner	Autumn 2015
Digital Inclusion Scrutiny Review	Jane Hartnell, Director of Corporate Services and Governance	Webb Roberts Edwards Howard Sinden	Autumn 2015
Task & Finish Group to review scrutiny functions process and potential streamlining	Mark Horan, Senior Corporate and Democratic Services Officer	Webb Pragnell Edwards Howard	Initial meeting held in July 2015
Task and Finish Group on Health to set the direction of travel for scrutiny work in this area	TBC	Beaver Charman Fitzgerald Turner	Autumn 2015

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